

# ***R&D Investment Trends and the Role of Government***

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**[http://www.nist.gov/public\\_affairs/budget.htm](http://www.nist.gov/public_affairs/budget.htm)**

*The long run is not a problem—  
until you get there*

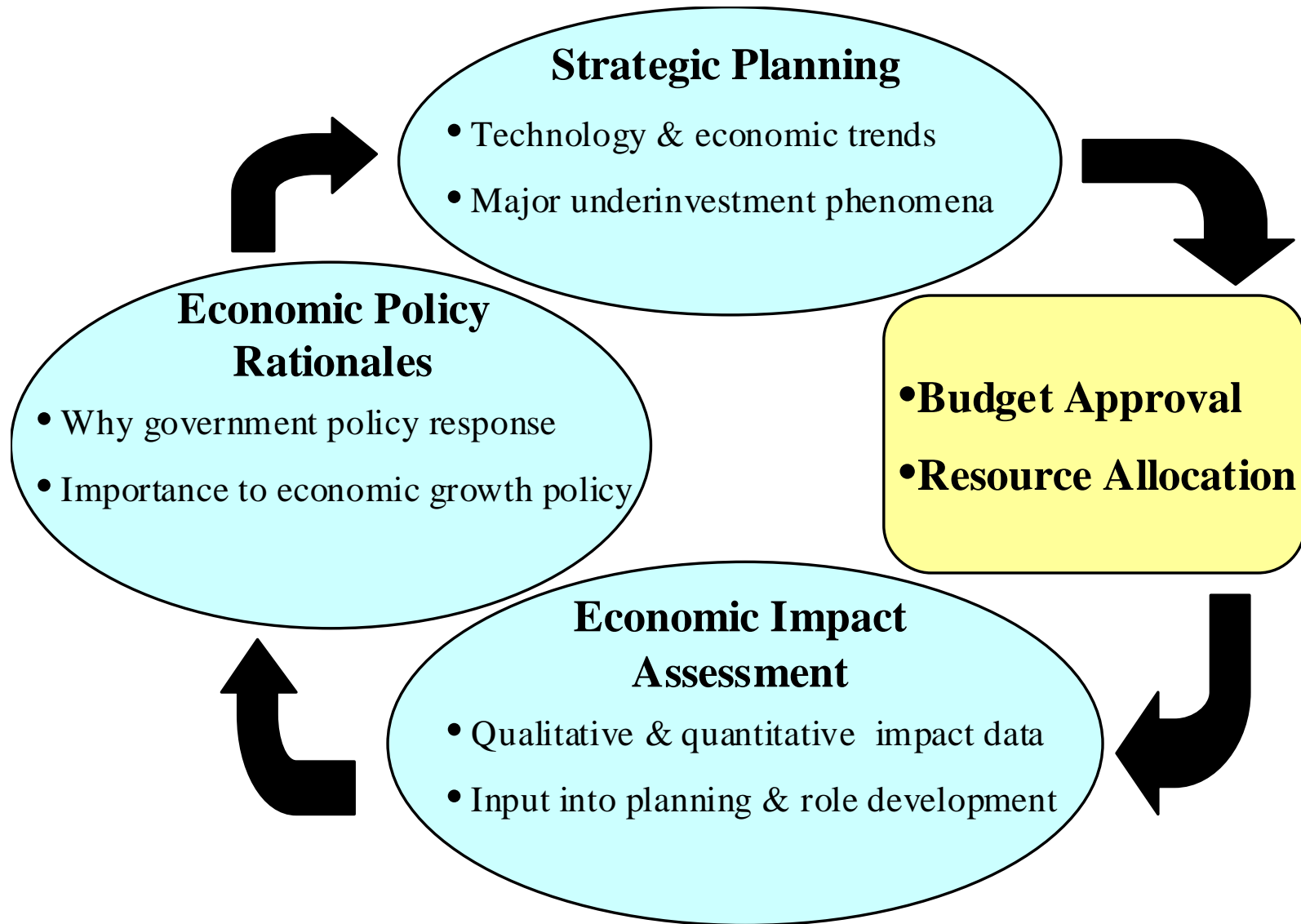
# Steps in R&D Policy Analysis:

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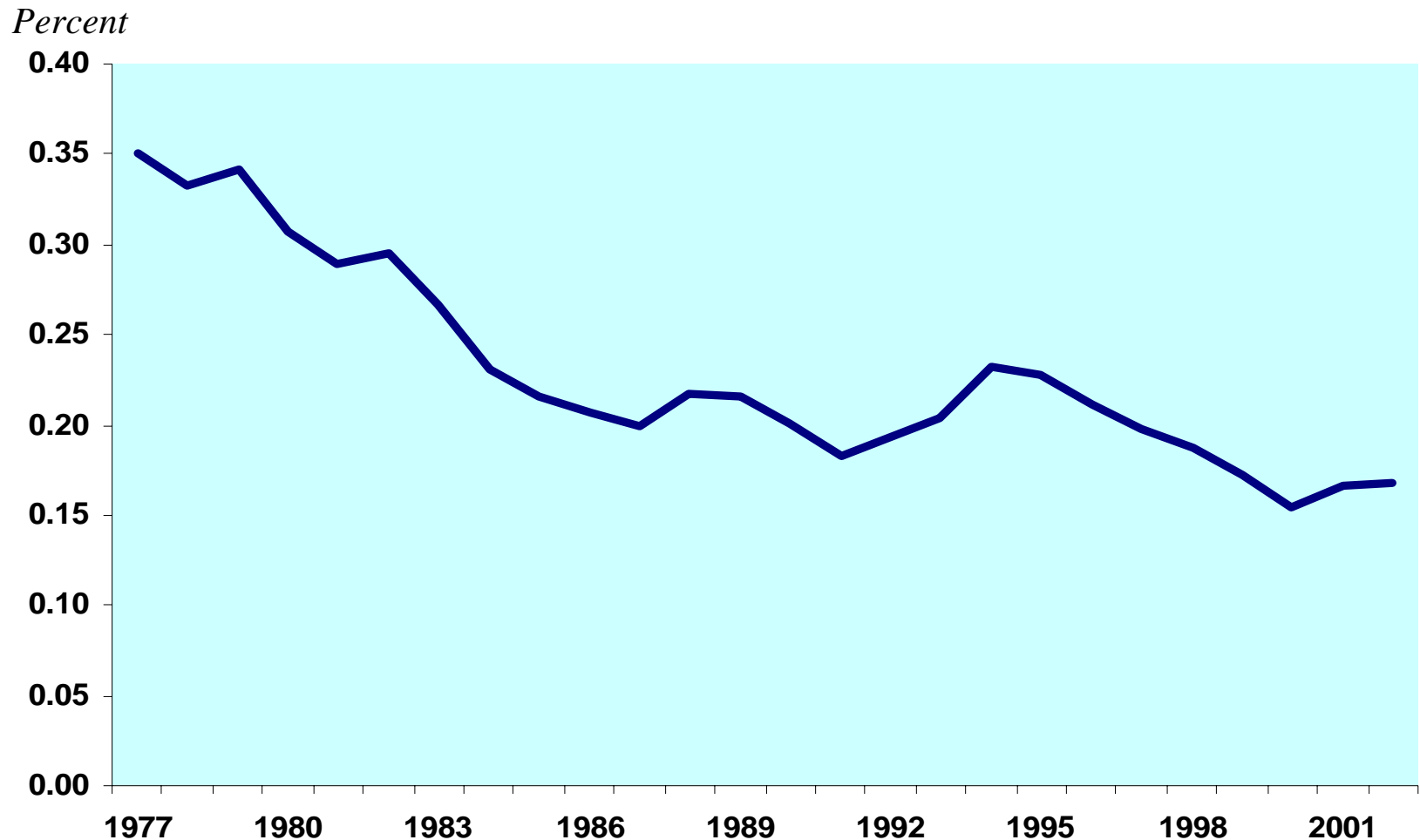
- (1) Demonstrate **importance** of the policy topic
- (2) Indicators of long-term **underinvestment in technology**
  - Low rates of productivity growth
  - Persistent trade deficits
  - Declining corporate profits
  - Low rates of innovation
- (3) **Causes of underinvestment** (market failure mechanisms)
  - Excessive discounting
  - Appropriability problems
  - Market structure deficiencies
  - Inadequate infrastructure
- (4) Estimation of **underinvestment in R&D?**
  - Aggregate R&D investment trends
  - R&D investment by technology element/phase
- (5) **Policy Responses** (match policy instruments with underinvestment phenomena and required resources)

# Economic Tools for Policy Analysis

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## NIST Laboratory Funding as a Percent of Industry-Funded R&D: 1977-2002



Source: National Science Foundation; NIST Budget Office

# Technology's Impact on Economic Growth

- 1) Accounts for *one-half of output (GDP) growth* in all industrialized nations (except Canada)
- 2) Accounts for *three-quarters of productivity growth*
- 3) Increase in U.S. productivity growth that began in the mid-1990s is *entirely due to technology* investments.
- 4) Productivity advantage of the U.S. economy over other OECD countries accounts for *three-quarters of the per capita income gap*
- 5) Rate of return to basic science is about *three times* that for applied R&D, which, in turn, has *twice* the return on physical capital

# How High-Tech is the U.S. Economy?

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- **High-Tech Sector:**

- Electronics
- Pharmaceuticals
- Communication Services
- Software and Computer-Related Services

- **Accounts for 7 – 10 percent of GDP**

- **Message:** The other 90+ percent of the economy is susceptible to market share erosion and decline

# How High-Tech is the U.S. Economy?

## Geographic Concentration:

- Six states account for almost one-half of all R&D
- Ten states account for almost two-thirds of all R&D
- **Message:** The remaining 40 states are not a high-tech economy



# How High-Tech is the U.S. Economy?

## Geographic Distribution of U.S. R&D Performance

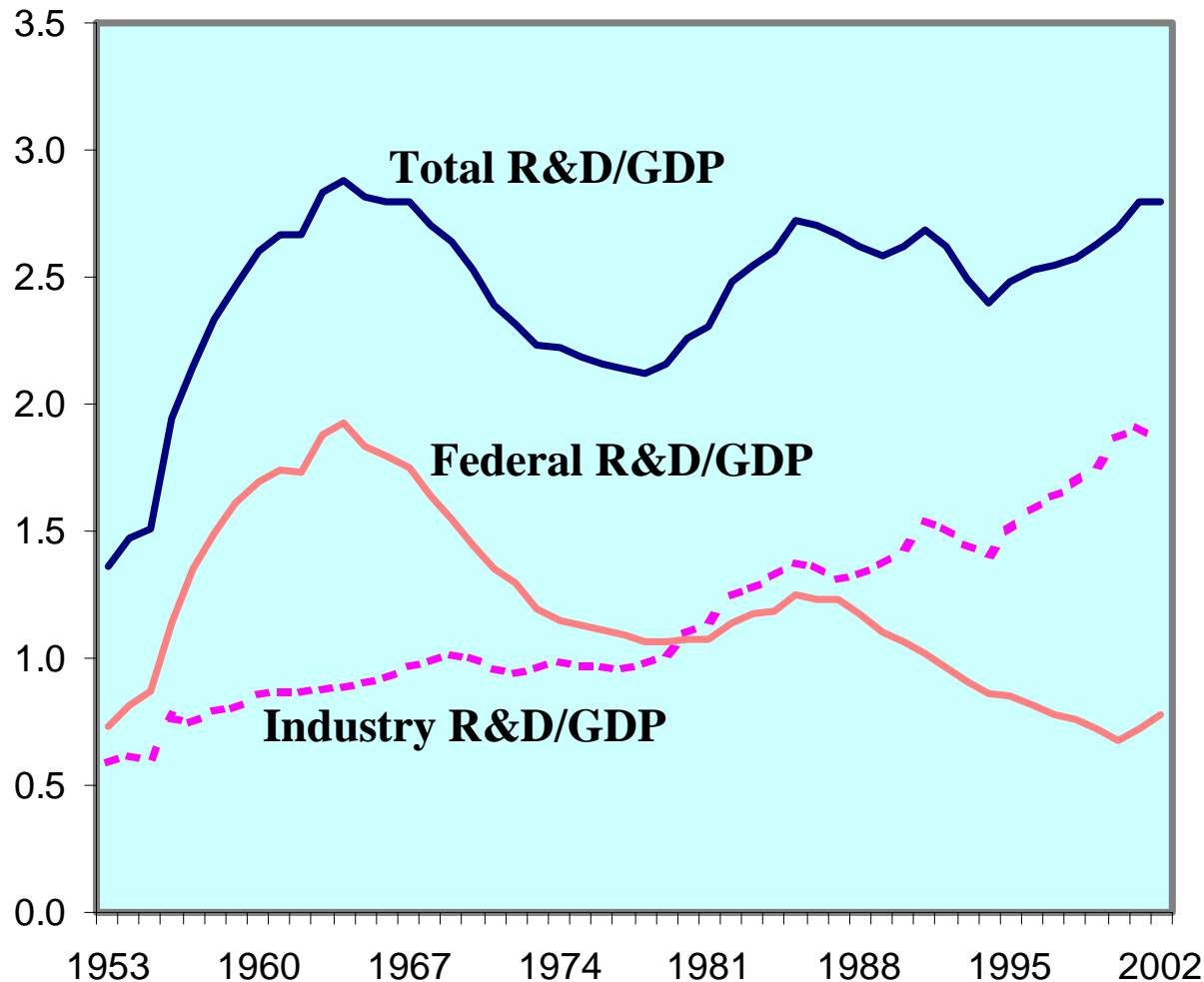
State	% of Population	% of National R&D
California	12.0	20.7
Michigan	3.5	8.1
New York	6.7	6.1
Texas	7.4	5.4
Massachusetts	2.3	5.3
Pennsylvania	4.4	4.6
New Jersey	3.0	4.6
Illinois	4.4	4.2
Washington	2.1	3.6
Maryland	1.9	3.5
<b>Total</b>	<b>47.7</b>	<b>66.1</b>

Source: National Science Foundation

# How High-Tech is the U.S. Economy?

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## R&D Intensity: Funding as a Share of GDP, 1953-2002

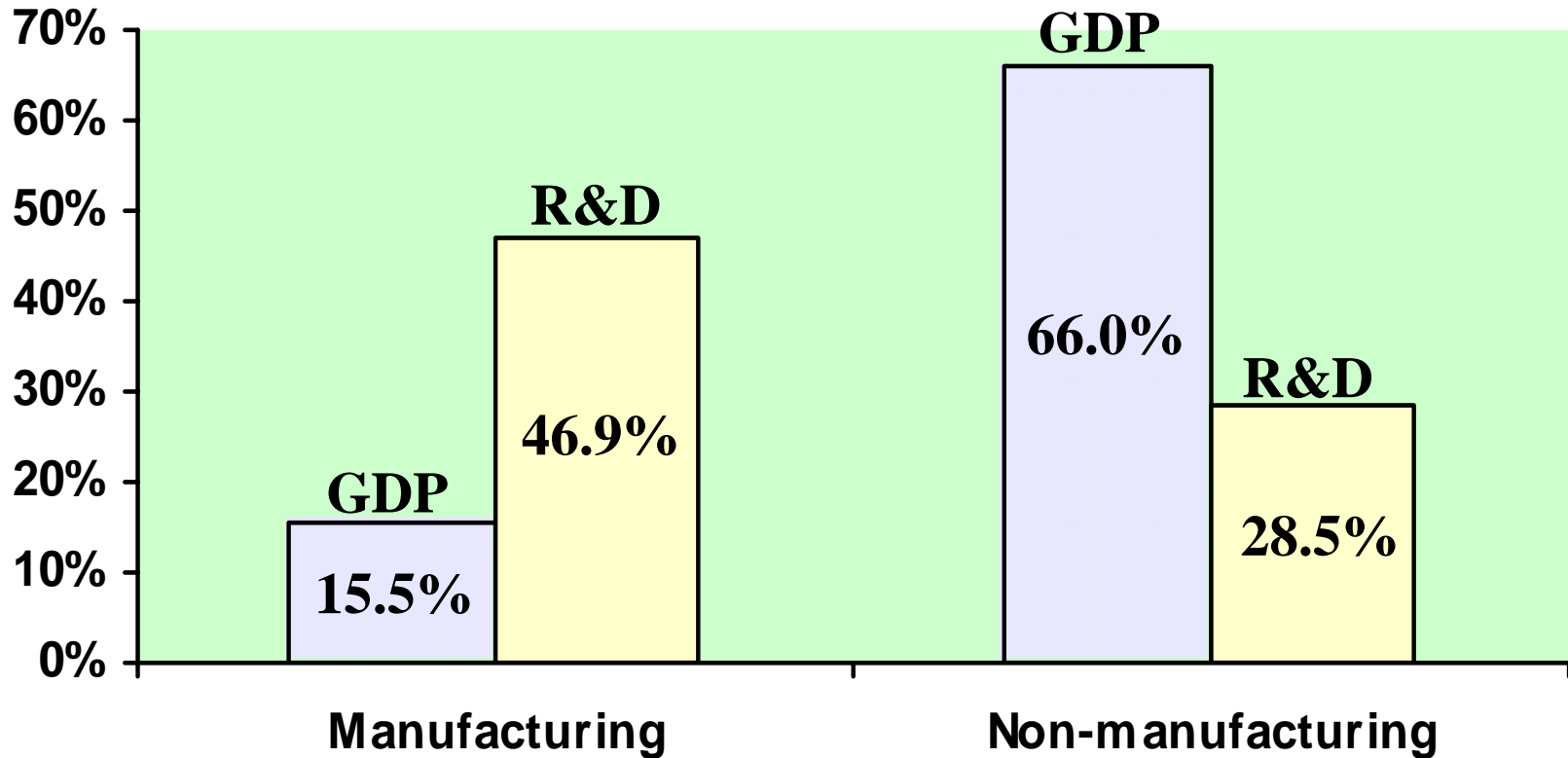


Source: National Science Foundation

# How High-Tech is the U.S. Economy?

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## Major Industry Sector Shares of GDP and R&D Performance, 2000

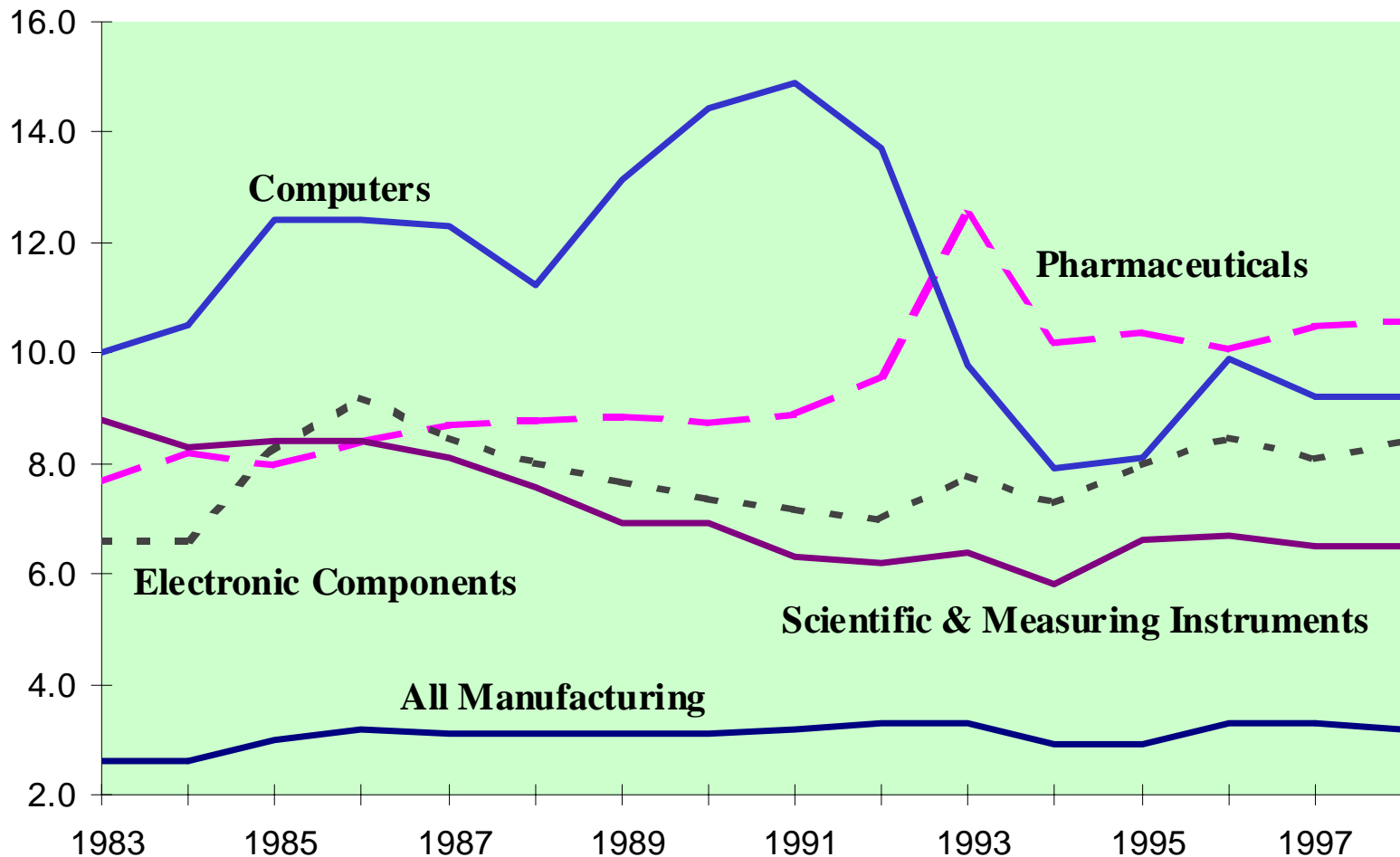


Source: Bureau of Economic Analysis, National Science Foundation

# How High-Tech is the U.S. Economy?

## R&D-to-Sales Trends in Manufacturing: 1983-1998

Company and Other (except Federal) R&D Funds as % of Net Sales

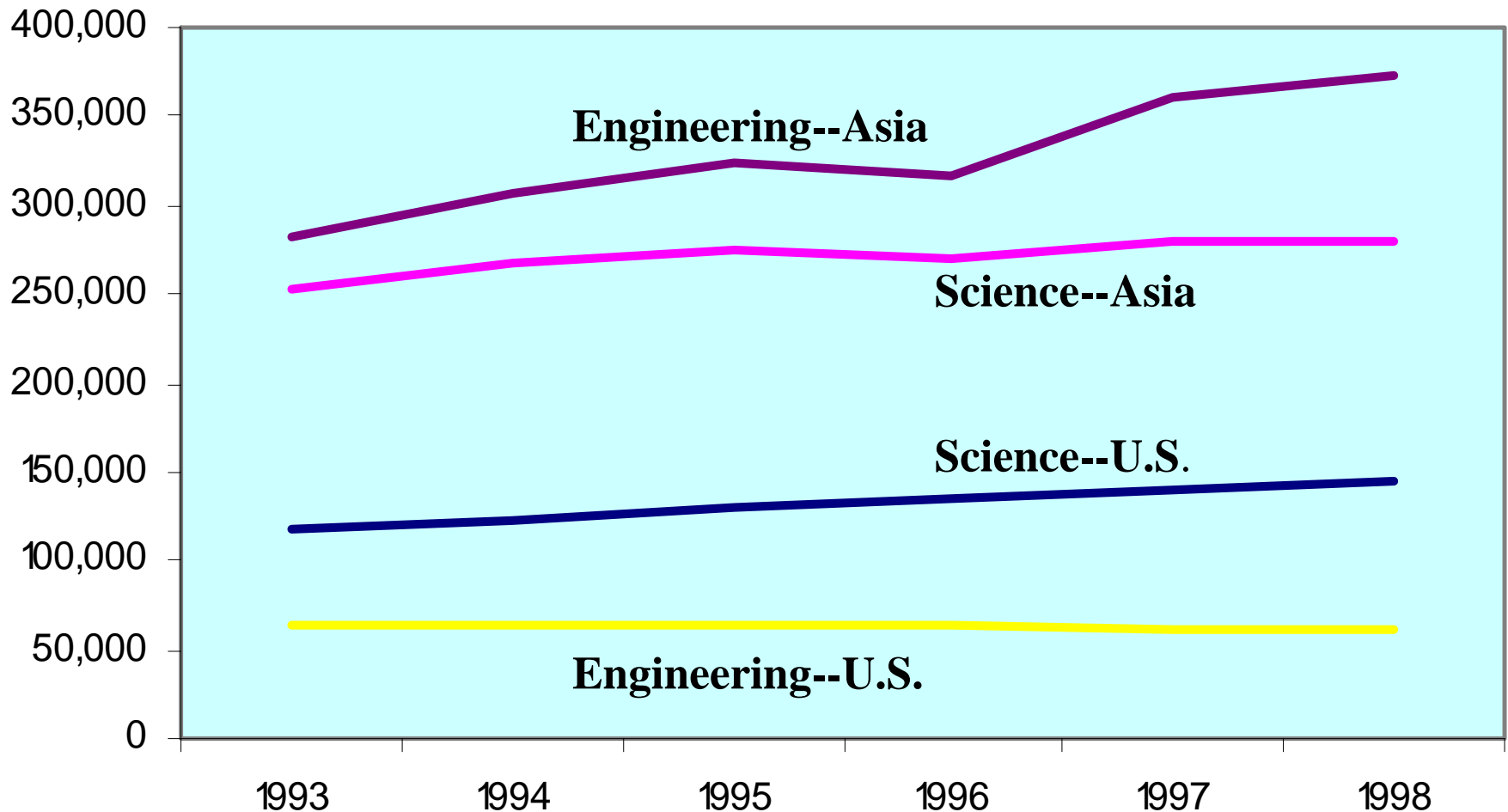


Source: National Science Foundation, *National Patterns of R&D Resources: Early Release Tables*, 2000

# How High-Tech is the U.S. Economy?

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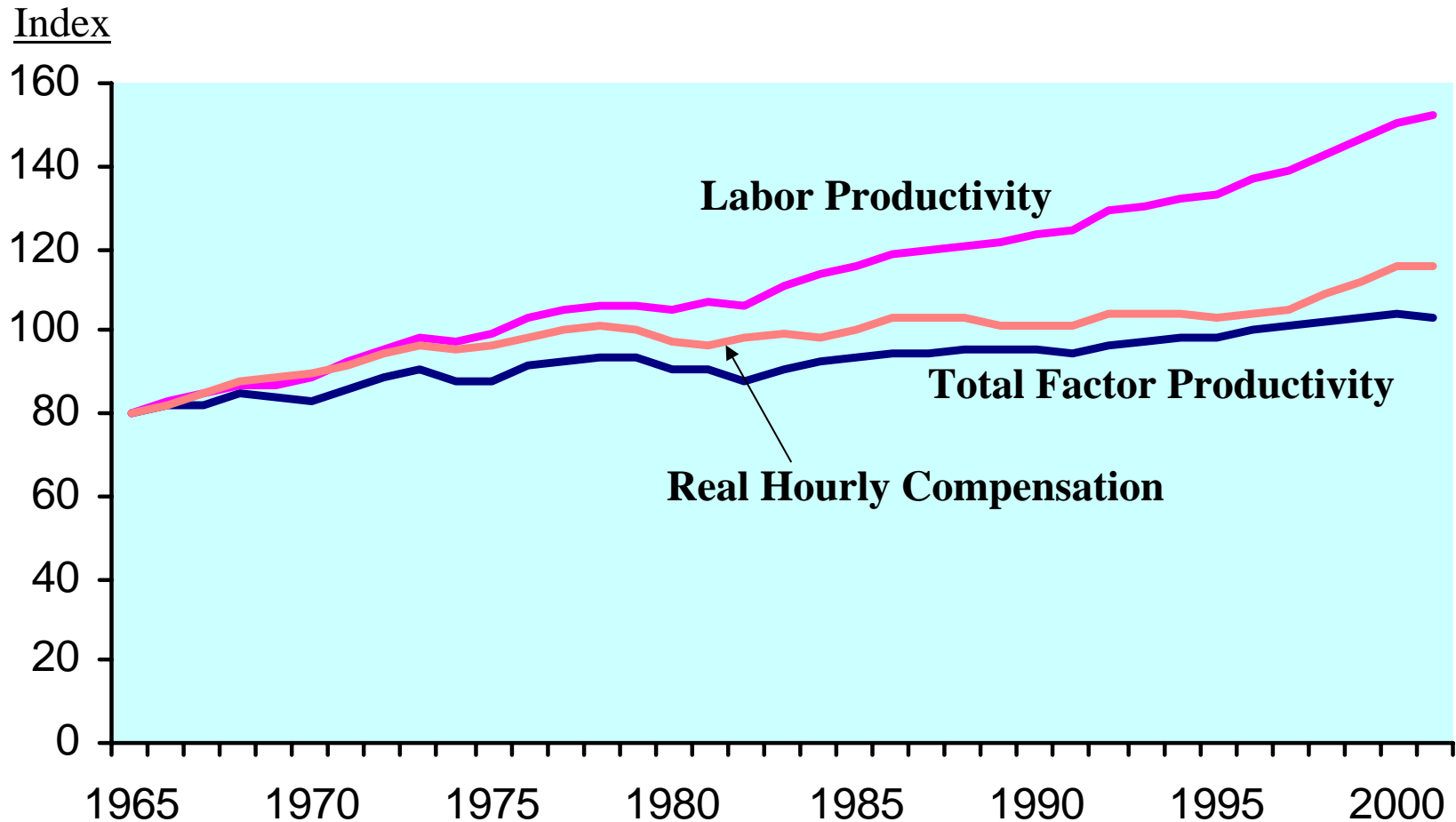
## Bachelor's S&E Degrees in the United States and Asia: 1993-1998



Note: Asian data include China, India, Japan, South Korea, and Taiwan

# How Has the “High-Tech” Economy Performed?

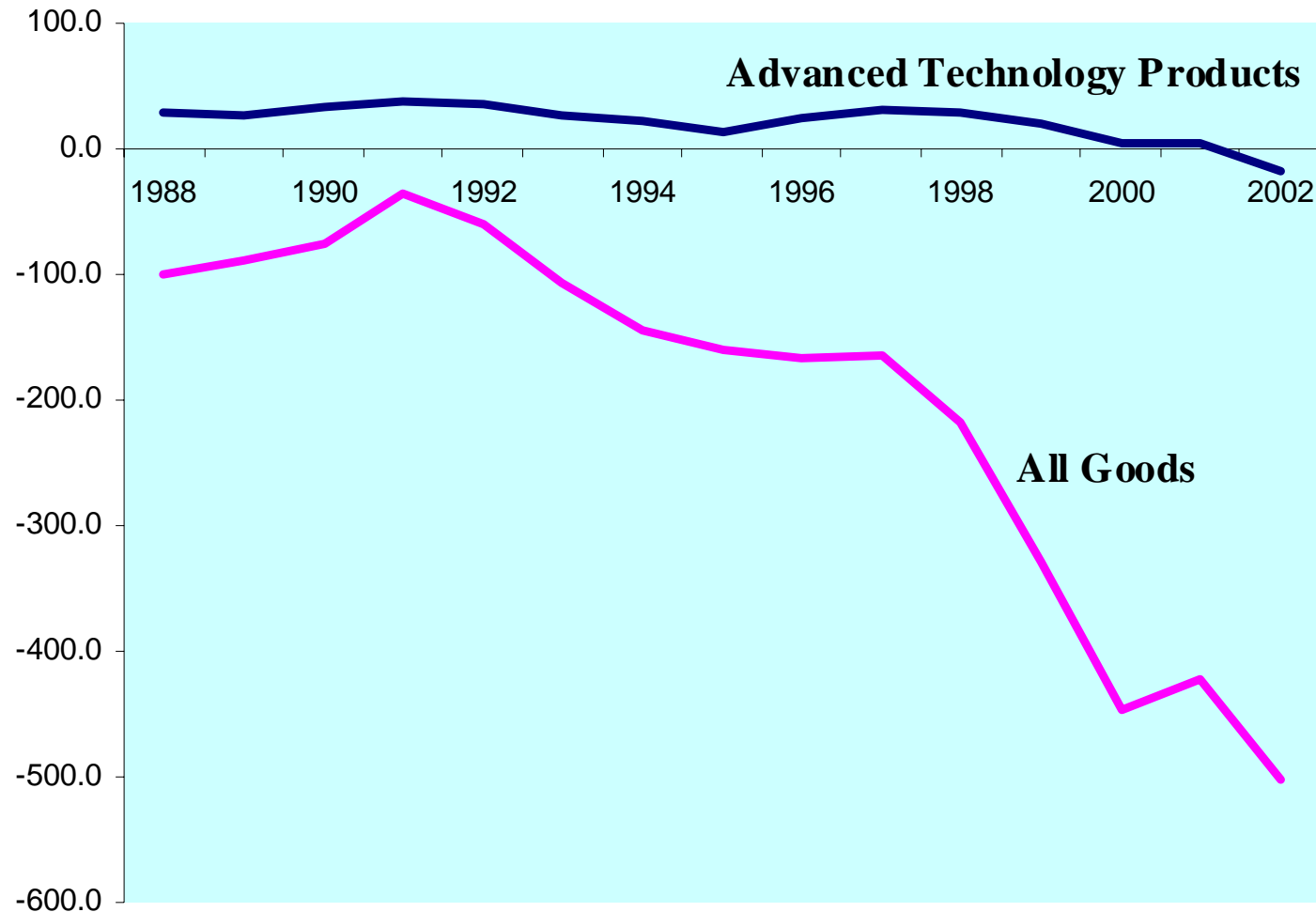
## Long-Term Trends in Productivity and Income: 1965-2001



Source: Bureau of Labor Statistics

# How Has the “High-Tech” Economy Performed?

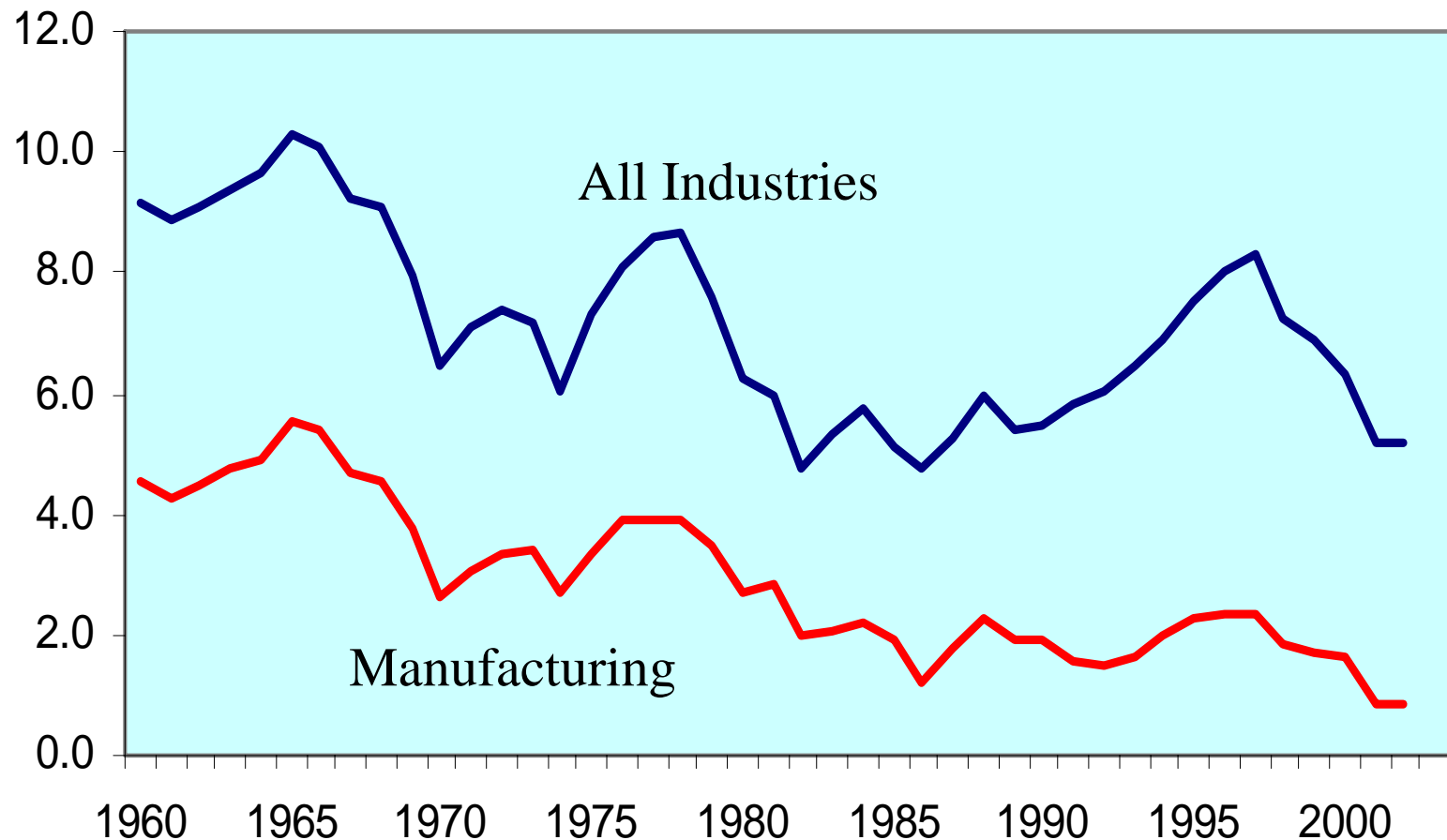
## **U.S. Trade Balances for High-Tech Products and All Goods 1988-2002 (in \$billions)**



Source: Census Bureau, Foreign Trade Division

# How Has the “High-Tech” Economy Performed?

## **Domestic Corporate Profits as a Percent of GDP 1960–2002** (Before Taxes and with Inventory Valuation and Capital Consumption Adjustments)



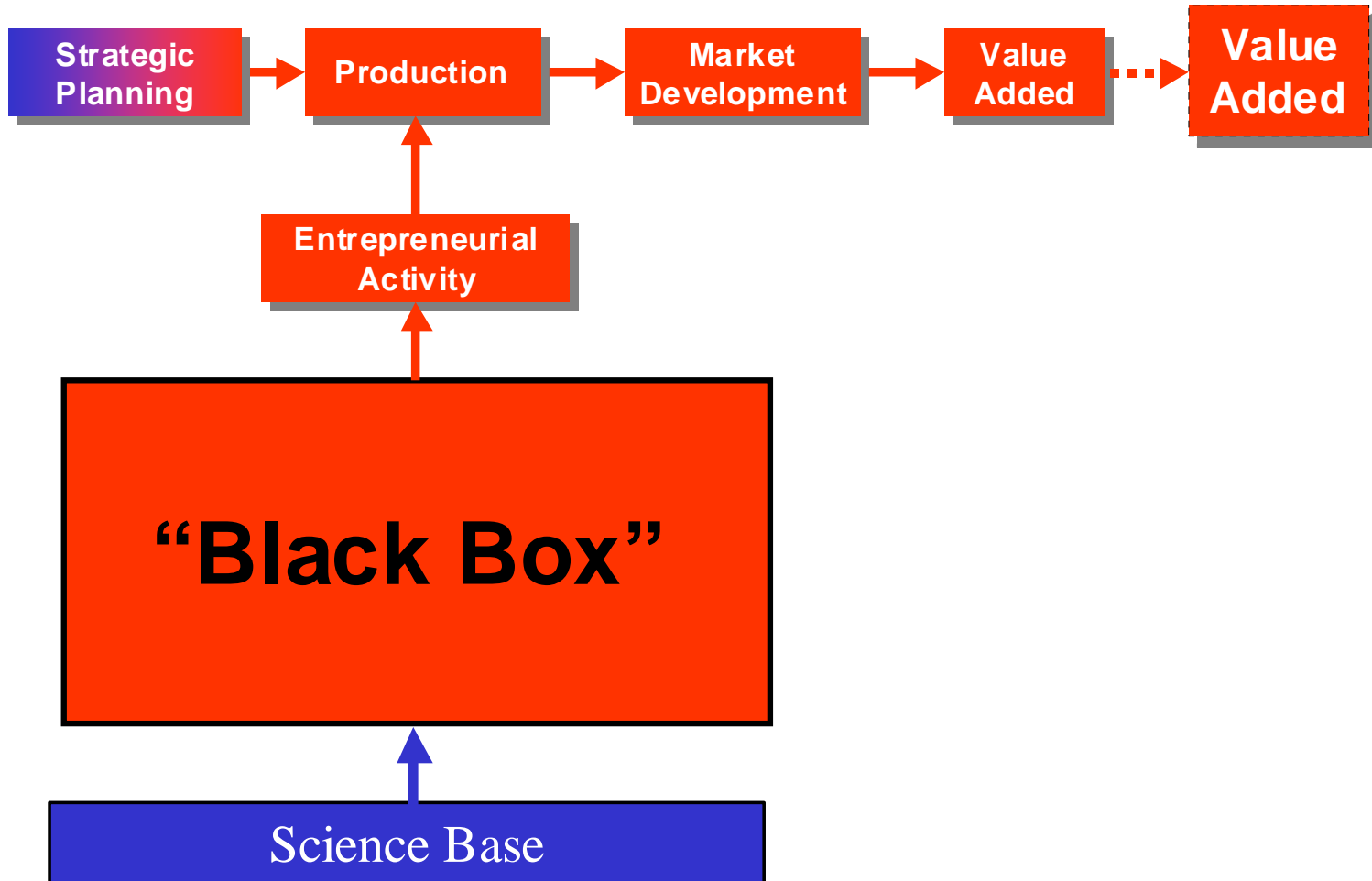
Source: Bureau of Economic Analysis



# R&D Underinvestment Analysis

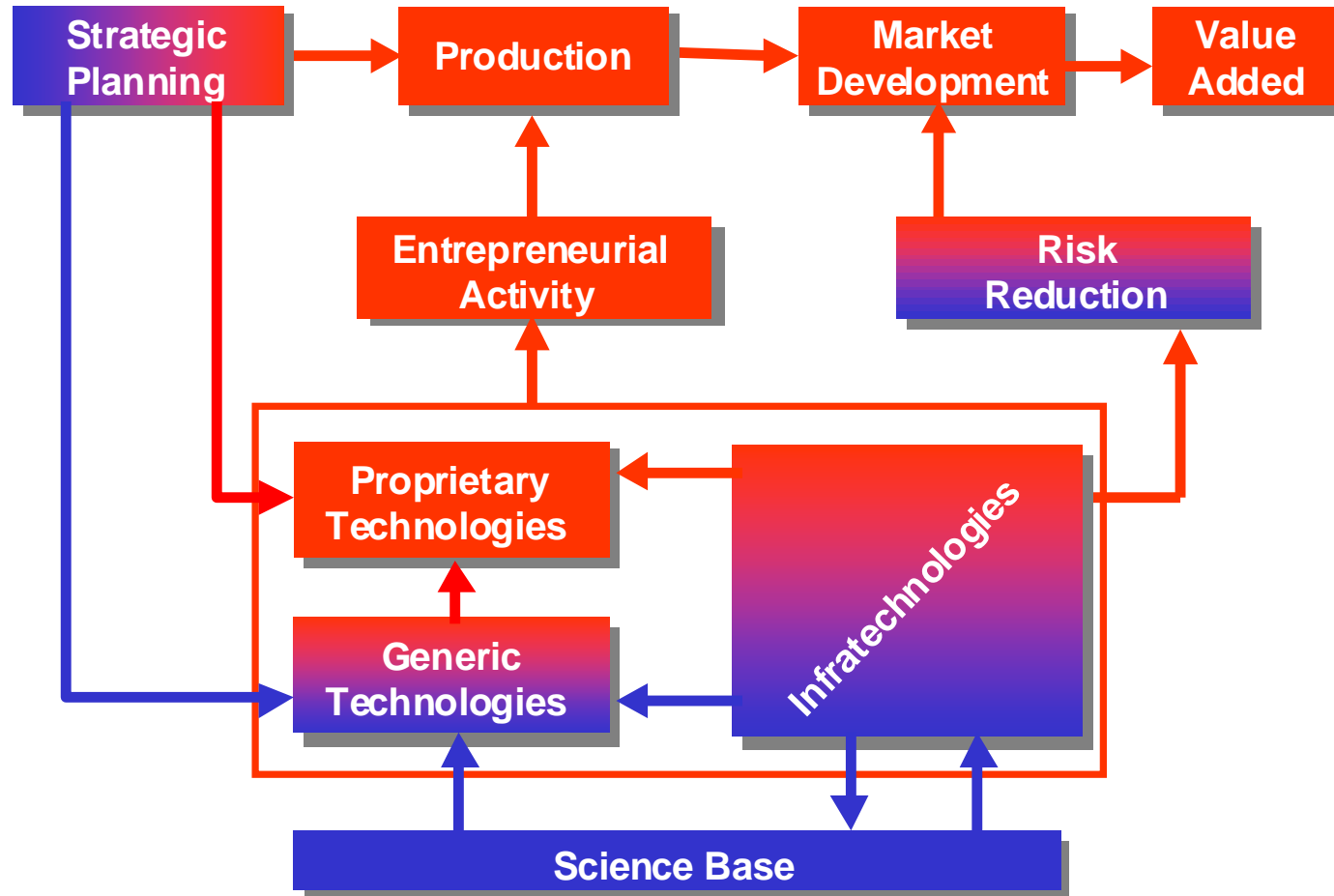
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## “Black Box” Model of a Technology-Based Industry



# R&D Underinvestment Analysis

## Economic Model of a Technology-Based Industry



# R&D Underinvestment Analysis

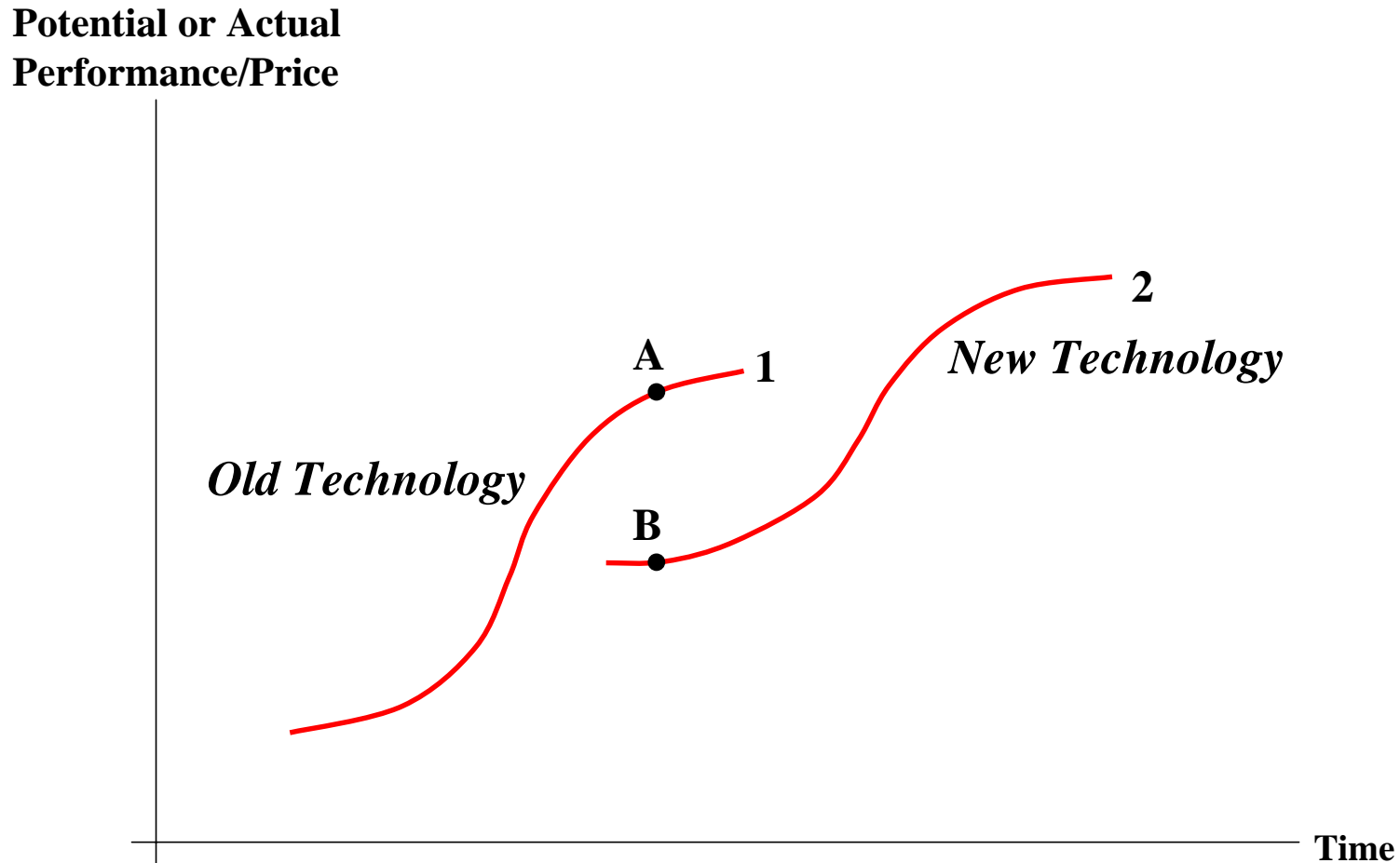
## Application of the Technology Model: Biotechnology

<u>Science Base</u>	<u>Infratechnologies</u>	<u>Generic Technologies</u>		<u>Commercial Products</u>
		<u>Product</u>	<u>Process</u>	
<ul style="list-style-type: none"><li>▪ Genomics</li><li>▪ Immunology</li><li>▪ Microbiology/virology</li><li>▪ Molecular and cellular biology</li><li>▪ Nanoscience</li><li>▪ Neuroscience</li><li>▪ Pharmacology</li><li>▪ Physiology</li><li>▪ Proteomics</li></ul>	<ul style="list-style-type: none"><li>▪ bioinformatics</li><li>▪ biospectroscopy</li><li>▪ combinatorial chemistry</li><li>▪ DNA chemistry, sequencing, and profiling</li><li>▪ Electrophoresis</li><li>▪ Fluorescence</li><li>▪ gene expression analysis</li><li>▪ magnetic resonance spectrometry</li><li>▪ mass spectrometry</li><li>▪ nucleic acid diagnostics</li><li>▪ protein structure modeling/analysis techniques</li></ul>	<ul style="list-style-type: none"><li>▪ antiangiogenesis</li><li>▪ antisense</li><li>▪ apoptosis</li><li>▪ bioelectronics</li><li>▪ biomaterials</li><li>▪ biosensors</li><li>▪ functional genomics</li><li>▪ gene delivery systems</li><li>▪ gene testing</li><li>▪ gene therapy</li><li>▪ gene expression systems</li><li>▪ monoclonal antibodies</li><li>▪ pharmacogenomics</li><li>▪ stem-cell</li><li>▪ tissue engineering</li></ul>	<ul style="list-style-type: none"><li>▪ cell encapsulation</li><li>▪ cell culture</li><li>▪ DNA arrays/chips</li><li>▪ fermentation</li><li>▪ gene transfer</li><li>▪ immunoassays</li><li>▪ implantable delivery systems</li><li>▪ nucleic acid amplification</li><li>▪ recombinant DNA/genetic engineering</li><li>▪ separation technologies</li><li>▪ transgenic animals</li></ul>	<ul style="list-style-type: none"><li>▪ coagulation inhibitors</li><li>▪ DNA probes</li><li>▪ inflammation inhibitors</li><li>▪ hormone restorations</li><li>▪ nanodevices</li><li>▪ neuroactive steroids</li><li>▪ neuro-transmitter inhibitors</li><li>▪ protease inhibitors</li><li>▪ vaccines</li></ul>

# R&D Underinvestment Analysis

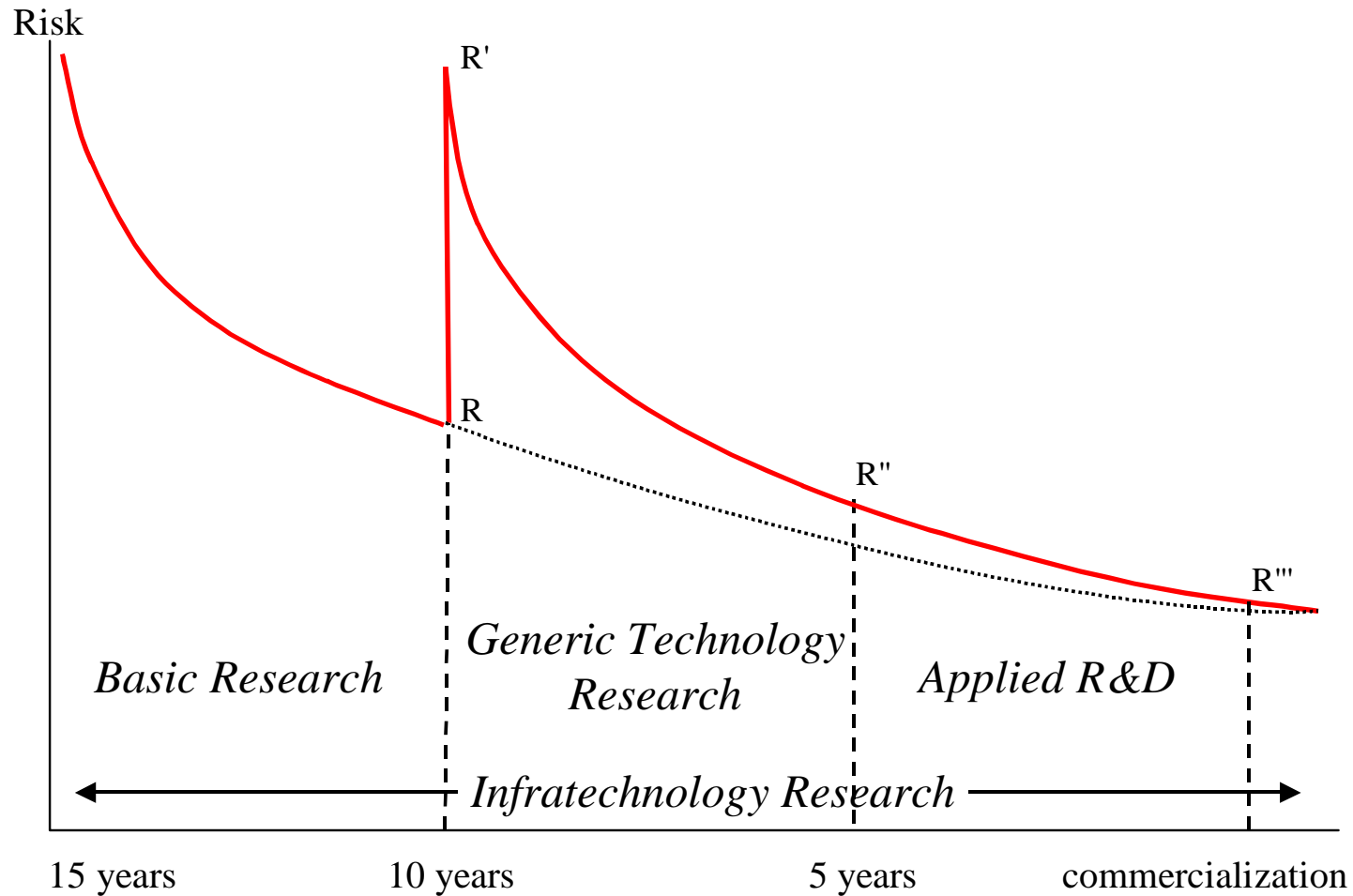
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## Transition Between Two Technology Life Cycles



# R&D Underinvestment Analysis

## Risk Reduction Over a Technology Life Cycle

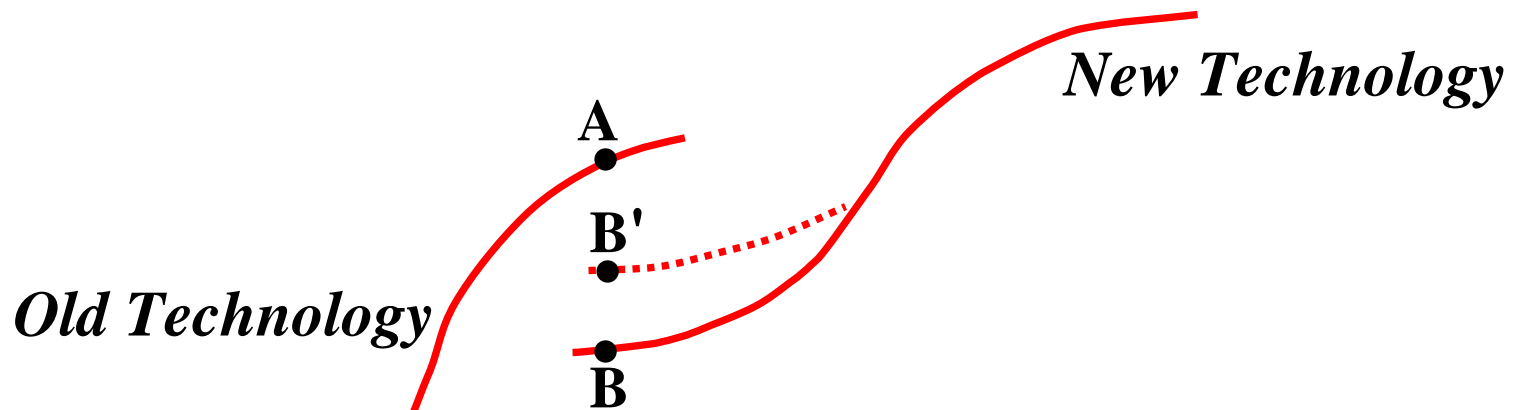


# R&D Underinvestment Analysis

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## Life Cycle Evolution: Generic Technology

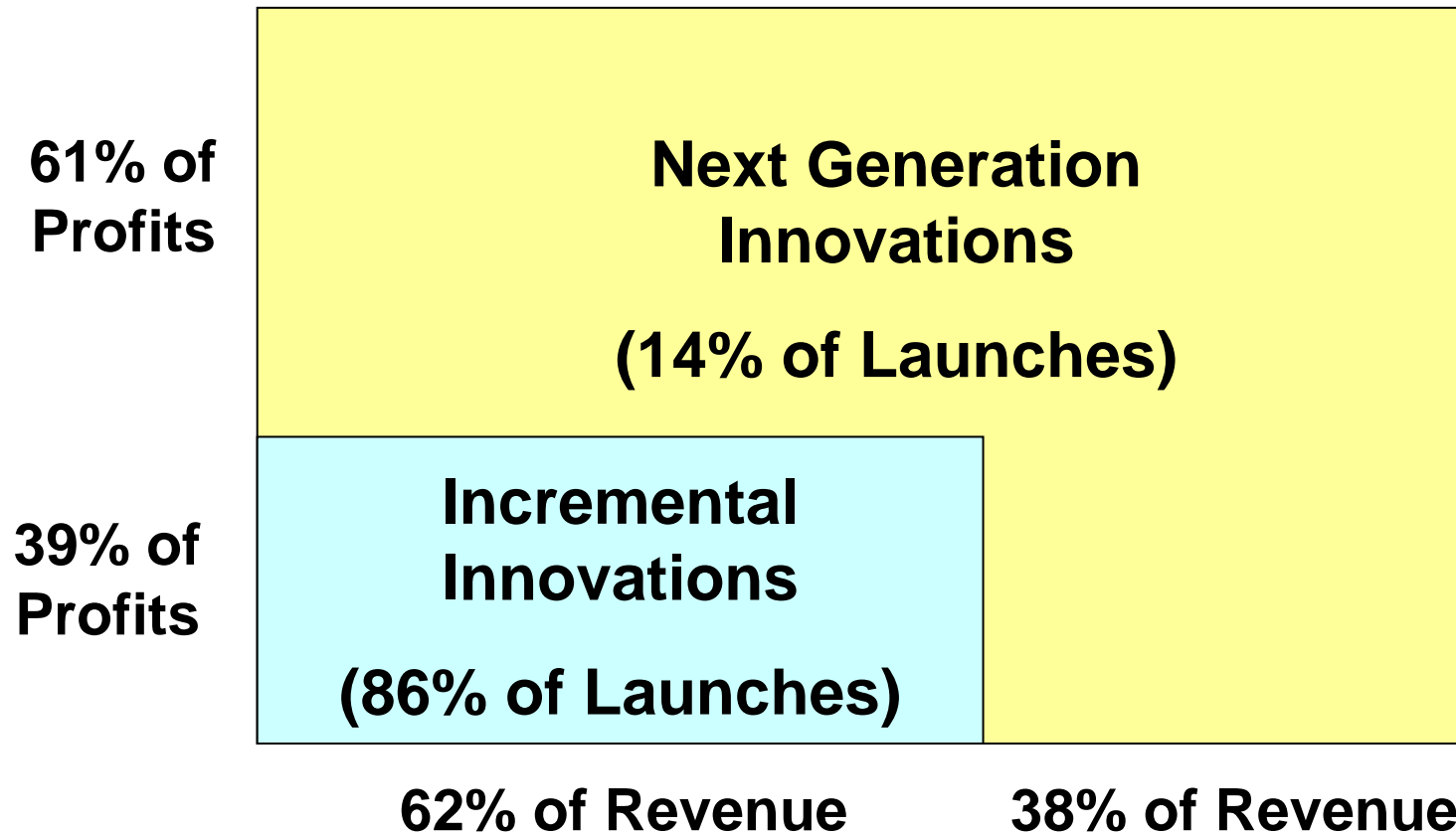
Potential or Actual  
Performance/Price



Time

# How Important is the Composition of R&D?

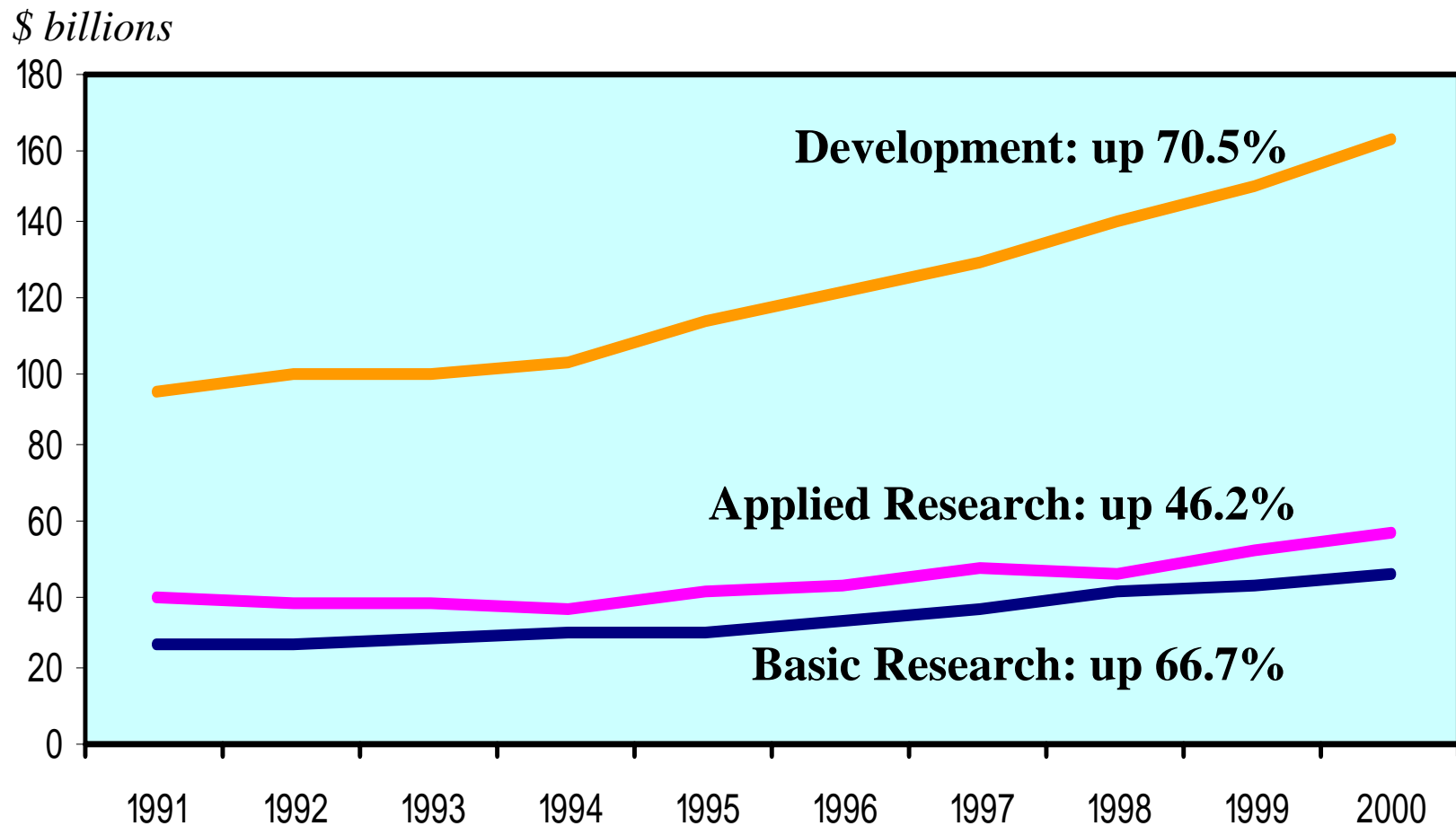
## Profit Differentials for Major and Minor Innovations



Source: W. Chan Kim and Renee Mauborgne, “Value Innovation: The Strategic Logic of High Growth”, *Harvard Business Review*, 1997

# How Important is the Composition of R&D?

## Trends in U.S. R&D by Major Phase of R&D, 1991-2000



Source: National Science Foundation, *National Patterns of R&D Resources*, 2000



# How Important is the Composition of R&D?

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## IRI “Sea Change” Index: Member Firms’ Annual Planned Investments

Forecast Year	Directed Basic Research	New Business Projects
1993	-26	+18
1994	-26	+18
1995	-19	+31
1996	-6	+39
1997	-26	+28
1998	-14	+24
1999	-23	+31
2000	-9	+34
2001	-21	+44
2002	-13	+30
2003	-21	+7
2004	-17	+1

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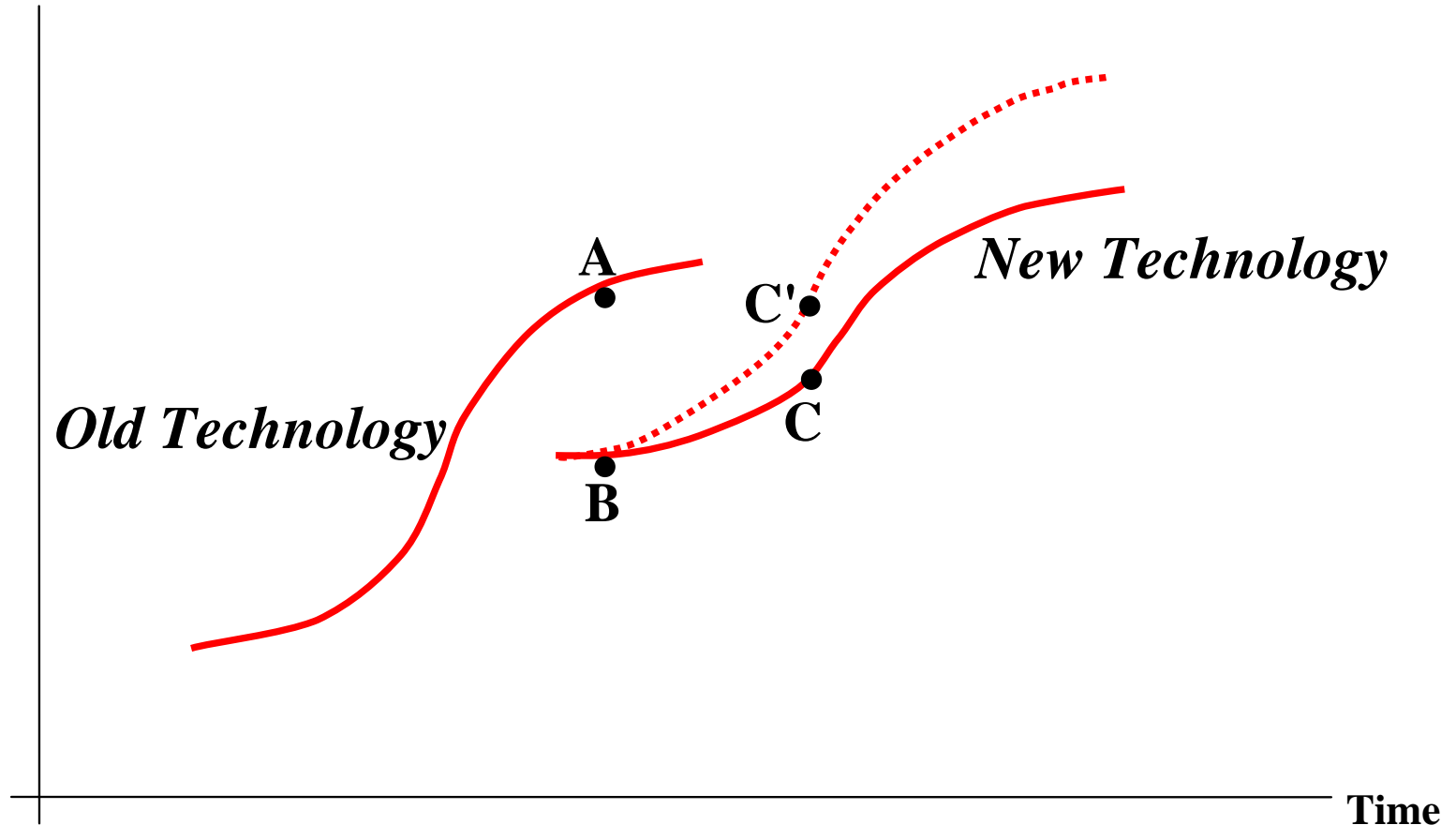
Source: Industrial Research Institute’s annual surveys. The Sea Change Index is calculated by subtracting the percent of respondents reporting a planned decrease in the particular category of R&D spending from the percent planning an increase of greater than 5 percent.

# R&D Underinvestment Analysis

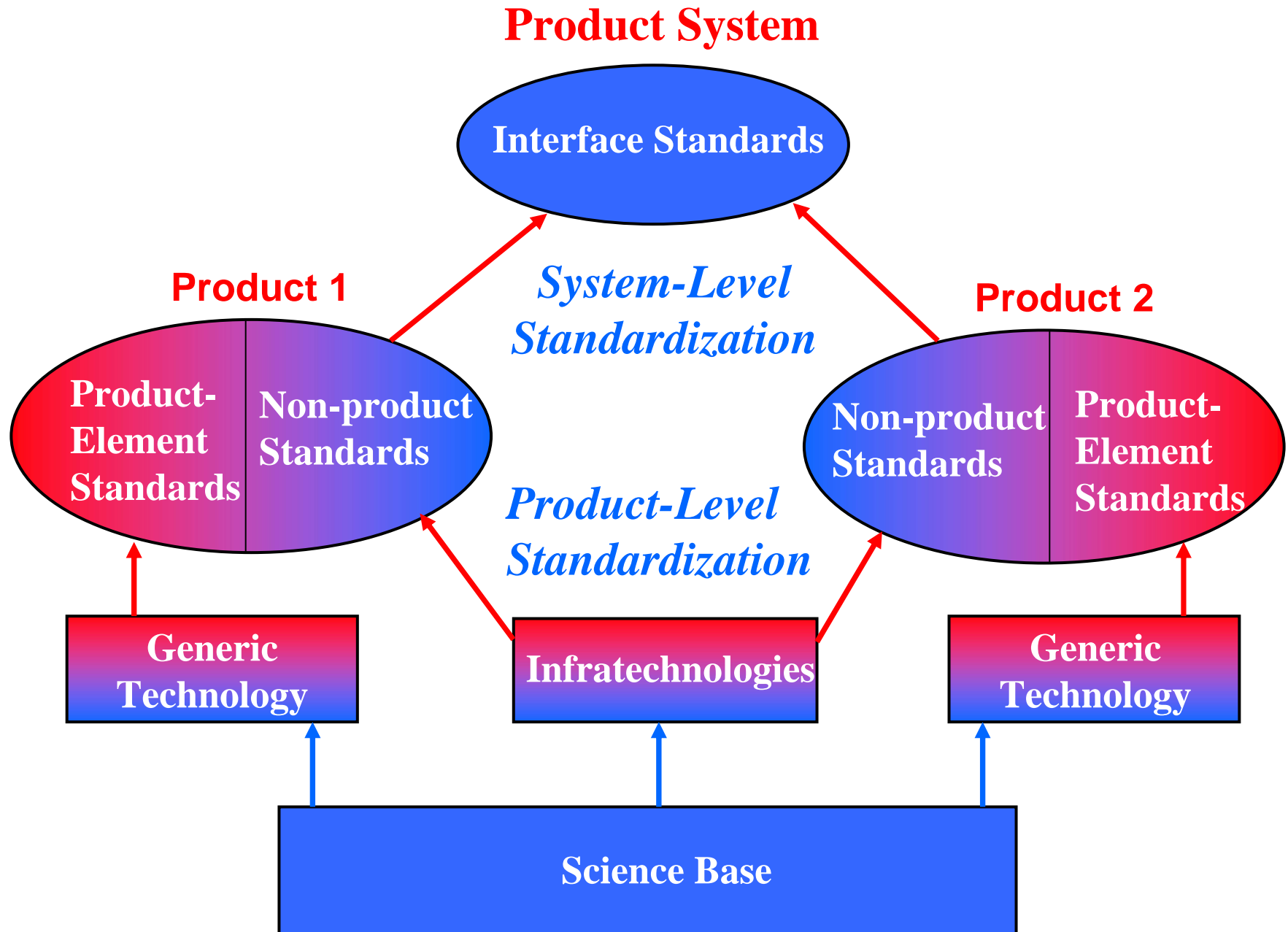
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## Life Cycle Evolution: Infratechnology

Potential or Actual  
Performance/Price



# How Important Are Infratechnologies & Standards?



# How Important Are Infratechnologies & Standards?

## Recent Retrospective Economic Impact Studies: Outputs and Outcomes of NIST Laboratory Research

Industry/Project	Output	Outcomes	Measure
<b>Chemicals:</b> Standards for sulfur in fossil fuels (2000)	<ul style="list-style-type: none"> <li>Measurement methods</li> <li>Reference materials</li> </ul>	<ul style="list-style-type: none"> <li>Increase R&amp;D Efficiency</li> <li>Increase productivity</li> <li>Reduce transaction costs</li> </ul>	IRR: 1,056% BCR: 113 NPV: \$409M
<b>Semiconductors:</b> Josephson volt standard (2001)	<ul style="list-style-type: none"> <li>Measurement methods</li> <li>Reference materials</li> </ul>	<ul style="list-style-type: none"> <li>Increase R&amp;D efficiency</li> <li>Enable new markets</li> </ul>	IRR: 877% BCR: 5 NPV: \$42M
<b>Communications:</b> Data encryption standard (2001)	<ul style="list-style-type: none"> <li>Standard (DES)</li> <li>Conformance test methods</li> </ul>	<ul style="list-style-type: none"> <li>Accelerate new markets</li> <li>Increase R&amp;D efficiency</li> </ul>	IRR: 270% BCR: 58–145 NPV: \$345M–\$1.2B
<b>Communications:</b> Role-based access control (2001)	<ul style="list-style-type: none"> <li>Generic technology</li> <li>Reference models</li> </ul>	<ul style="list-style-type: none"> <li>Enable new markets</li> <li>Increase R&amp;D efficiency</li> </ul>	IRR: 29–44% BCR: 43–99 NPV: \$59–138M
<b>Energy:</b> Gas mixture standard for regulatory compliance (2002)	<ul style="list-style-type: none"> <li>Standard (NTRM)</li> </ul>	<ul style="list-style-type: none"> <li>Increase productivity</li> <li>Reduce transaction costs</li> </ul>	IRR: 221–228% BCR: 21–27 NPV: \$49–63M
<b>Manufacturing:</b> Product design data standard (2002)	<ul style="list-style-type: none"> <li>Standard (STEP)</li> <li>Conformance test methods/facilities</li> </ul>	<ul style="list-style-type: none"> <li>Increase R&amp;D efficiency</li> <li>Reduce transaction costs</li> </ul>	IRR: 32% BCR: 8 NPV: \$180M

IRR=Internal (Social) Rate of Return, BCR=Benefit-Cost Ratio and NPV=Net Present Value.

# Microeconomic Analysis for Strategic Planning

## Recent Prospective Economic Studies of Costs due to Inadequate Technology Infrastructure

Focus of Study	Industries Covered	Infrastructure Studied	Estimated Annual Costs
Interoperability costs (1999)	<ul style="list-style-type: none"><li>Automotive supply chain</li></ul>	<ul style="list-style-type: none"><li>Product design data exchange</li></ul>	\$1 billion
Deregulation (2000)	<ul style="list-style-type: none"><li>Electric utilities</li></ul>	<ul style="list-style-type: none"><li>Metering</li><li>Systems monitoring/control</li></ul>	\$3.1–\$6.5 billion
Software testing (2002)	<ul style="list-style-type: none"><li>Transportation equipment</li><li>Financial services</li></ul>	<ul style="list-style-type: none"><li>All stages of the testing cycle</li></ul>	\$60 billion
Interoperability costs (in progress)	<ul style="list-style-type: none"><li>Transportation equipment</li><li>Electronics supply chains</li></ul>	<ul style="list-style-type: none"><li>Business data exchange: demand, production, inventory, procurement, &amp; distribution</li></ul>	
Medical testing (in progress)	<ul style="list-style-type: none"><li>Laboratories (calcium)</li></ul>	<ul style="list-style-type: none"><li>Quality of measurement assurance</li></ul>	\$0.4–\$1.3 billion
Service sector R&D (in progress)	<ul style="list-style-type: none"><li>Telecommunications</li><li>Software</li><li>Financial</li><li>RD&amp;T</li></ul>	<ul style="list-style-type: none"><li>R&amp;D classifications</li><li>Manufacturing interface</li></ul>	

# Microeconomic Analysis for Strategic Planning

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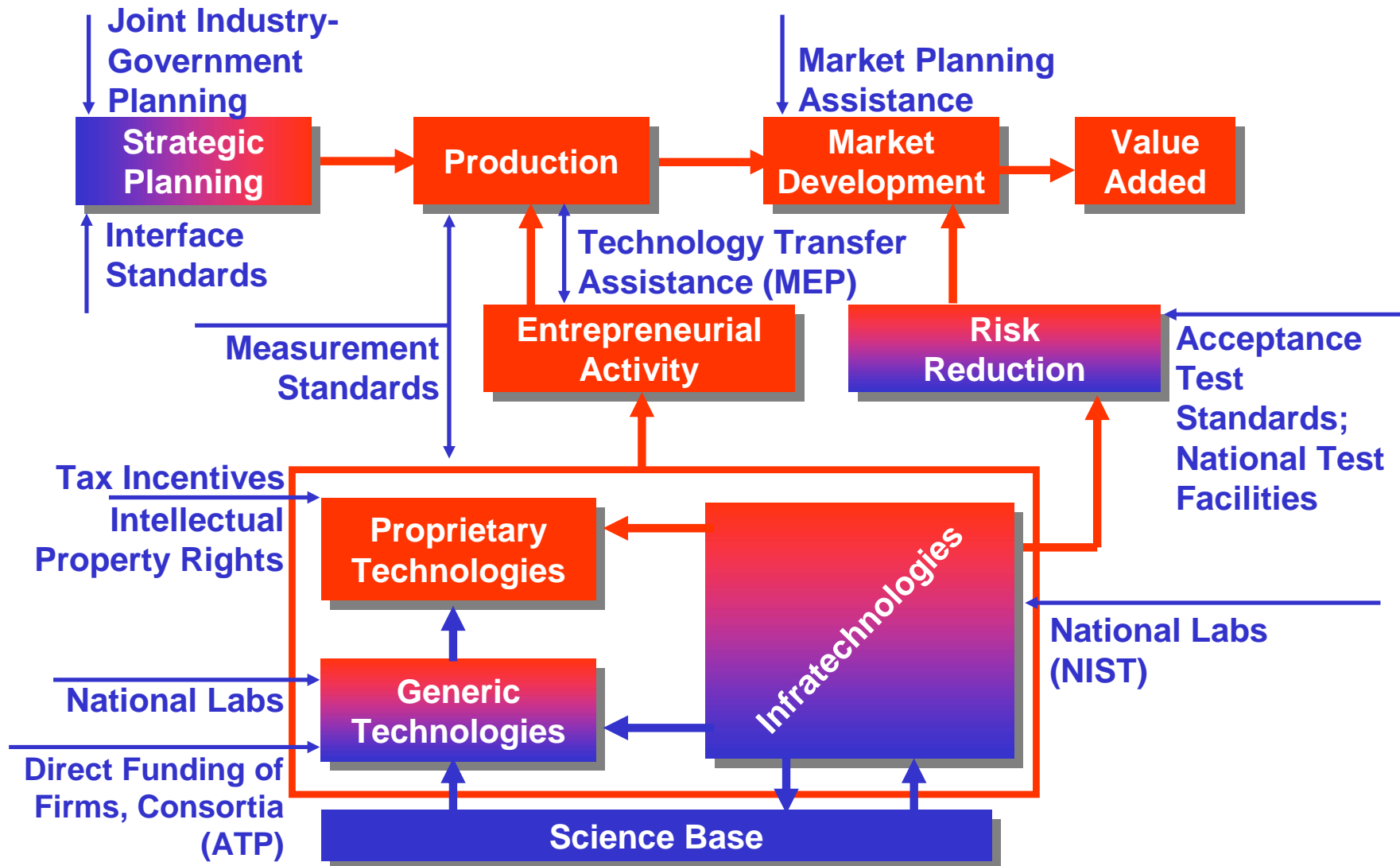
## **Costs of Inadequate Software Testing Infrastructure**

<b>Industry Coverage</b>	<b>Annual Cost</b>	<b>Potential Economic Benefits</b>
Transportation Equipment and Financial Services	\$5.85 B	\$2.10 B
U.S. Economy	\$59.5 B	\$22.2 B

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Source: RTI International, *The Economic Impacts of Inadequate Infrastructure for Software Testing* (NIST Planning Report 02-3)

# Technology-Based Policy Options



# R&D Policy Options

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**If the R&D investment problem is**

“Inadequate science base”:

➤ ***Fund basic research*** at adequate scope and depth

“Inadequate amount of R&D”

➤ ***Provide tax incentives*** (e.g., R&E tax credit) sufficient to raise expected rates of return above corporate hurdles

“Distorted composition of R&D”

➤ ***Co-fund generic technology research*** (e.g., DARPA/ATP model) to create attractive “real options” for portfolio of emerging technologies with economic growth potential



# R&D Policy Options

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## How much R&D?

- If all **manufacturing** industries invested at the same rate as the high-tech segment, this sector's **R&D** would increase from \$130B to roughly **\$400B**
- If the **Federal Government** spent as much on *all areas of science combined* as it did just on health research in FY03, its R&D budget would have been roughly **\$4B larger**
- Several economic studies (Griliches; Jones and Williams) indicate that **national R&D** should be **increased by a factor of between two and four**
- If **NIST lab funding** was at same proportion of industry-funded R&D in 2002 as 25 years earlier, budget would have been **\$677 million (roughly double)**

“Sooner or later, we sit down to  
a banquet of consequences”

— Robert Louis Stevenson